

APPENDIX C

References	<u>SAVINGS</u>		2019/20	2020/21	2021/22	2022/23
			£000	£000	£000	£000
References used in the following tables						
* items unchanged from previous Medium Term Financial Strategy						
** items included in the previous Medium Term Financial Strategy which have been amended						
Eff - Efficiency saving						
SR - Service reduction						
Inc - Income						
<u>CHILDREN & FAMILY SERVICES</u>						
* CF1	Eff	New Departmental Operating Model	0	-100	-100	-100
** CF2	Eff	Growing Mainstream Internal Foster Carer Provision	-500	-1,000	-1,500	-2,000
** CF3	Eff	Growing Specialist Internal Foster Carer Provision	-200	-500	-700	-900
* CF4	Eff	Develop Wrap Around Therapeutic Support Services	0	-700	-700	-700
** CF5	Eff/SR	Early Help Review	-1,250	-1,500	-1,500	-1,500
* CF6	Eff	Disabled Children's Respite Care Review	-100	-100	-100	-100
* CF7	Eff	Review of staff absence	-75	-150	-150	-150
* CF8	Eff/Inc	Review the Educational Psychology Service	-100	-100	-100	-100
* CF9	Inc	Academy conversion (reduced numbers)	0	0	30	30
* CF10	Eff	Education of Children in Care Review	-200	-200	-200	-200
TOTAL - LOCAL AUTHORITY BUDGET			-2,425	-4,350	-5,020	-5,720
<u>ADULTS & COMMUNITIES</u>						
<u>Adult Social Care</u>						
* AC1	Eff	Review of Equipment and Therapy Services	-100	-100	-100	-100
* AC2	Eff	Review of individual long term residential placement costs	-250	-500	-500	-500
** AC3	Eff/SR	Effective management of Direct Payments and Personal Budget allocations	-1,000	-1,000	-1,000	-1,000
* AC4	Eff	Review of staff absence	-160	-325	-325	-325
** AC5	Eff	Improvements to finance pathway for service users	-25	-25	-25	-25
** AC6	Inc	Increased income from fairer charging and removal of subsidy / aligning increases	-100	-200	-300	-400
* AC7	Eff/SR	Review of Supported Living costs	-300	-300	-300	-300
* AC8	Eff/SR	Review of Community Life Choices costs	-100	-100	-100	-100
* AC9	Eff/SR	Promoting Independence in the home for high dependency service	-400	-400	-400	-400
** AC10	Eff	Reduced financial growth following demand management improvements	-1,700	-1,700	-1,700	-1,700
AC11	Eff	Place to Live - reduced cost of care	0	-25	-50	-50
Total Adult Social Care			-4,135	-4,675	-4,800	-4,900
<u>Communities and Wellbeing</u>						
* AC12	Eff/SR	Implementation of revised service for communities and wellbeing	-200	-300	-500	-1,000
Total Communities and Wellbeing			-200	-300	-500	-1,000
TOTAL Adults & Communities			-4,335	-4,975	-5,300	-5,900
<u>PUBLIC HEALTH</u>						
* PH1	Eff/SR	Early Help & Prevention Review - review of externally commissioned prevention services	-490	-1,005	-1,005	-1,005
PH2	Eff	Redesign Integrated Lifestyles service	-20	-65	-65	-65
* PH3	Eff	Review of staff absence	-10	-20	-20	-20
TOTAL Public Health			-520	-1,090	-1,090	-1,090
<u>ENVIRONMENT & TRANSPORT</u>						
<u>Highways & Transport</u>						
* ET1	SR	Revise Passenger Transport Policy	-400	-400	-400	-400
* ET2	Eff/SR	Implement Review of Social Care and SEN Transport (Phase 2)	-420	-420	-420	-420
* ET3	Eff	Review of staff absence	-25	-50	-50	-50
* ET4	Eff	Implement Alternative Fleet Provision	-200	-200	-200	-200
** ET5	Eff	Revenue savings from capital programme	-50	-100	-100	-100
Total Highways & Transport			-1,095	-1,170	-1,170	-1,170

References	<u>SAVINGS</u>			2019/20	2020/21	2021/22	2022/23
			£000	£000	£000	£000	£000
		<u>Environment & Waste</u>					
* ET6	Eff	Revised payment mechanism for recycling credits for dry materials	-100	-100	-100	-100	-100
ET7	Eff/SR/ Inc	Recycling & Household Waste Sites service approach	0	-140	-230	-260	-260
** ET8	Inc	Trade Waste income	-100	-130	-160	-200	-200
** ET9	Eff	Future residual waste strategy	0	-300	-390	-690	-690
ET10	Eff	Green and Wood Waste contract reductions	-200	-200	-200	-200	-200
		Total Environment & Waste	-400	-870	-1,080	-1,450	-1,450
		TOTAL ENVIRONMENT & TRANSPORT	-1,495	-2,040	-2,250	-2,620	-2,620
		<u>CHIEF EXECUTIVE</u>					
** CE1	Eff	Review of staff absence	-10	-10	-10	-10	-10
CE2	Eff	Review of Civic and Member Support	-25	-25	-25	-25	-25
CE3	Inc	Legal Services - Income	0	-40	-40	-40	-40
CE4	SR	Trading Standards - Reductions in staffing and agency budgets	0	-30	-30	-30	-30
CE5	SR/Eff	Review of grants and contracts across Communities, Policy and Resilience services	0	-85	-85	-85	-85
CE6	Inc	Planning, Historic and Natural Environment -Fee Income	0	-10	-10	-10	-10
CE7	Eff	Reduction in funding for developments	-50	-50	-50	-50	-50
* CE8	SR	Review funding for economic development activity to external agency	-25	-25	-100	-100	-100
		TOTAL Chief Executive	-110	-275	-350	-350	-350
		<u>CORPORATE RESOURCES</u>					
* CR1	Eff	Customer Service Centre Review	-70	-70	-70	-70	-70
* CR2	Eff	Review of staff absence	-20	-45	-45	-45	-45
CR3	Eff	Workplace Strategy	0	-50	-100	-300	-300
CR4	Eff	Fit for the Future - system replacement and change programme	0	-400	-900	-900	-900
** CR5	Eff/Inc	Increasing Commercial Services contribution	-500	-750	-750	-750	-750
** CR6	Eff	Energy and Water Strategy	-90	-160	-210	-260	-260
* CR7	Eff	Returns from Corporate Asset Investment Fund	0	0	-3,000	-3,000	-3,000
** CR8	Eff/Inc	Revenue savings from capital programme	-35	-35	-35	-35	-35
CR9	Inc	Expand Score + energy scheme	-100	-150	-200	-200	-200
CR10	Eff	Review financial provision for future liabilities	0	0	-300	-300	-300
CR11	Inc	Place to Live - Accommodation income	0	-75	-150	-150	-150
		TOTAL Corporate Resources	-815	-1,735	-5,760	-6,010	-6,010
		<u>CORPORATE SAVINGS</u>					
* CS1	Eff	Review of key supplier contracts	-250	-250	-250	-250	-250
CS2	Eff	ICT Incubation Team - to enable efficiencies and new ways of working	-50	-100	-150	-200	-200
CS3	Eff	Efficiency and productivity programme	0	-4,000	-6,000	-8,000	-8,000
		TOTAL	-300	-4,350	-6,400	-8,450	-8,450
		<u>CENTRAL ITEMS</u>					
** CI1	Inc	Financial Arrangements - growth in ESPO income	-100	-140	-180	-220	-220
** CI2	N/A	Minimum Revenue Provision (MRP)	-500	-4,000	-4,000	-4,000	-4,000
		TOTAL	-600	-4,140	-4,180	-4,220	-4,220
		<u>TOTAL (INCLUDING ADDITIONAL INCOME)</u>	-10,600	-22,955	-30,350	-34,360	-34,360
		MTFS net shortfall - savings required	0	0	-5,253	-19,533	-19,533
		<u>TOTAL SAVINGS REQUIRED - EXCLUDING DSG</u>	-10,600	-22,955	-35,603	-53,893	-53,893
		<u>Dedicated Schools Grant Savings</u>					
Eff		Proposed Target - High Needs Development Plan	-2,650	-7,250	-12,470	-19,850	-19,850
		<u>TOTAL SAVINGS REQUIRED - INCLUDING DSG</u>	-13,250	-30,205	-48,073	-73,743	-73,743